



DEPARTMENT OF THE ARMY
HEADQUARTERS, 32D ARMY AIR AND MISSILE DEFENSE COMMAND
111 SLATER ROAD
FORT BLISS, TEXAS 79916

AFVL-CG

28 September 2012

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Columbus Day Holiday Risk Management

1. No other preventable tragedy takes the lives of more Soldiers each year than off-duty accidents. Self discipline and leaders enforcing standards are the behavioral tools that will prevent the next off duty accident or fatality. Together we can meet our command objective of *zero* preventable fatalities and *zero* accidents that result in permanent disability.
2. Disciplined Soldiers are safe Soldiers, both on and off duty. Whatever activities you choose to enjoy this holiday weekend with your friends and family, exercise self discipline. Self discipline is doing the right thing, the smart thing, the safe thing, even when no one is looking. Discipline also includes looking after your battle buddy and intervening to prevent an accident or incident. My charge to each of you is to be that great example of what doing right looks like. Self discipline and a willingness to enforce safety standards especially with peers will prevent the next serious accident or fatality.
3. Leaders reinforce disciplined behavior by always enforcing standards. A leader who corrects the small infraction in duty performance, conduct, or safety is the leader who helps keep serious safety violations at bay as Soldiers become accustomed to always doing what is right. Enforcement of standards is our commitment to safety and sends a positive message to all Soldiers we lead, train, and mentor.
4. This command remains very busy with Soldiers deployed, preparing to deploy, or at the ready should the nation call. I am proud of each and every one of you and your stalwart Families for your professionalism and dedication. To all our Soldiers, Families and civilian employees of this command, CSM Ross and I wish you a safe Columbus Day Holiday weekend.

SWIFT AND SURE!



JAMES H. DICKINSON
Brigadier General, USA
Commanding

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